

**To:** Mugdan, Walter[Mugdan.Walter@epa.gov]  
**From:** Mike\_Anderson@oxy.com  
**Sent:** Fri 9/30/2016 4:09:31 PM  
**Subject:** RE: Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Thanks Walter. Just sending to me will be fine.

Mike Anderson  
President  
Glenn Springs Holdings, Inc.  
A Subsidiary of Occidental Petroleum Corporation  
713-350-4925 Office  
859-396-3767 Cell

**From:** Mugdan, Walter [mailto:Mugdan.Walter@epa.gov]  
**Sent:** Friday, September 30, 2016 9:53 AM  
**To:** Anderson, Mike (GSH) <Mike\_Anderson@oxy.com>  
**Subject:** RE: Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Hi Mike,

I expect to be able to get you the Press Release about a half hour before we actually send it out to the media. This will likely be Wednesday morning sometime between 9 and 10 AM Eastern time. (Let me know if there is anyone else in your organization to whom you would like me to email it simultaneously with yourself.)

Also, under the terms of the Consent Order, the “effective date” is the date I sign it, which I expect to do today. I will let you know when I’ve done that, even though we won’t be announcing it until after the Rosh Hashanah holiday.

Walter

**From:** [Mike\\_Anderson@oxy.com](mailto:Mike_Anderson@oxy.com) [mailto:Mike\_Anderson@oxy.com]  
**Sent:** Friday, September 30, 2016 10:44 AM

**To:** Mugdan, Walter <[Mugdan.Walter@epa.gov](mailto:Mugdan.Walter@epa.gov)>

**Subject:** RE: Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Walter,

We discussed getting a copy of the press release in advance and understand completely that is not possible. However, if I could get a copy at the same time as it is released to the media it would help me address any questions with our Board before our PR department picked it up on the wires and circulated.

I plan to stand down this weekend without thoughts of work and I trust you can do the same!

Mike Anderson  
President  
Glenn Springs Holdings, Inc.  
A Subsidiary of Occidental Petroleum Corporation  
713-350-4925 Office  
859-396-3767 Cell

**From:** Mugdan, Walter [<mailto:Mugdan.Walter@epa.gov>]

**Sent:** Thursday, September 29, 2016 3:15 PM

**To:** Anderson, Mike (GSH) <[Mike\\_Anderson@oxy.com](mailto:Mike_Anderson@oxy.com)>

**Subject:** RE: Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Mike,

Thanks very much for moving this along so quickly – not just during the past day or two, but over the past several months.

Walter

**From:** [Mike\\_Anderson@oxy.com](mailto:Mike_Anderson@oxy.com) [mailto:[Mike\\_Anderson@oxy.com](mailto:Mike_Anderson@oxy.com)]  
**Sent:** Thursday, September 29, 2016 4:09 PM  
**To:** Fajardo, Juan <[Fajardo.Juan@epa.gov](mailto:Fajardo.Juan@epa.gov)>; [Frank\\_Parigi@oxy.com](mailto:Frank_Parigi@oxy.com); [lsilver@lssh-law.com](mailto:lsilver@lssh-law.com)  
**Cc:** DiForte, Nicoletta <[DiForte.Nicoletta@epa.gov](mailto:DiForte.Nicoletta@epa.gov)>; Flanagan, Sarah <[Flanagan.Sarah@epa.gov](mailto:Flanagan.Sarah@epa.gov)>; Mugdan, Walter <[Mugdan.Walter@epa.gov](mailto:Mugdan.Walter@epa.gov)>  
**Subject:** RE: Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Attached is an executed signature page on the OU2 Remedial Design AOC. Look forward to working with you.

Mike Anderson  
President  
Glenn Springs Holdings, Inc.  
A Subsidiary of Occidental Petroleum Corporation  
713-350-4925 Office  
859-396-3767 Cell

**From:** Fajardo, Juan [mailto:[Fajardo.Juan@epa.gov](mailto:Fajardo.Juan@epa.gov)]  
**Sent:** Wednesday, September 28, 2016 2:06 PM  
**To:** Anderson, Mike (GSH) <[Mike\\_Anderson@oxy.com](mailto:Mike_Anderson@oxy.com)>; Parigi, Frank <[Frank\\_Parigi@oxy.com](mailto:Frank_Parigi@oxy.com)>; Larry Silver <[lsilver@lssh-law.com](mailto:lsilver@lssh-law.com)>  
**Cc:** DiForte, Nicoletta <[DiForte.Nicoletta@epa.gov](mailto:DiForte.Nicoletta@epa.gov)>; Flanagan, Sarah <[Flanagan.Sarah@epa.gov](mailto:Flanagan.Sarah@epa.gov)>  
**Subject:** Diamond Alkali Superfund Site -- Operable Unit 2 Remedial Design

Sirs:

Attached please find the Administrative Settlement Agreement and Order on Consent we negotiated for Occidental Chemical Company's performance of the Remedial Design for Operable Unit 2 at the Diamond Alkali Superfund Site. A cover letter transmitting the Settlement Agreement is also attached. A second email forwarding the Statement of Work and a draft letters of credit will follow.

We look forward to receiving the signed Settlement Agreement as early tomorrow as possible.

Sincerely,

Juan M. Fajardo

Assistant Regional Counsel

212 637-3132